



**Economic Research Institute for ASEAN and East Asia**

**< Headquarter >**

The ASEAN Secretariat, 70A Jalan Sisingamangaraja, Jakarta 12110, Indonesia

**< Annex Office >**

Sentral Senayan II, 5<sup>th</sup> & 6<sup>th</sup> Floors, Jalan Asia Afrika No. 8, Gelora Bung Karno, Senayan

Jakarta Pusat 10270, Indonesia

Tel: (62-21) 5797 4460 Fax: (62-21) 5797 4463

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**LETTER OF APPRECIATION**

20 February 2025

**Mr. Ravi Shekar & Ms. Nitika Sharma**

Eninrac Consulting Private Limited

**RE: LETTER OF APPRECIATION**

I am writing to express my sincere appreciation for the outstanding partnership and collaboration between ERIA and Eninrac Consulting Private Limited. It is with great pleasure that I extend my gratitude Eninrac Consulting Private Limited's contribution in elaborating a chapter titled "Power and Charging Infrastructure Investment Requirement for Adopting EV in ASEAN" in ERIA project of "Electric Vehicles in ASEAN: Total Cost of Ownership, Externalities, and Sustainable Strategies" that lasted from 1 November 2023 until 31 December 2024.

The collaborative spirit and open communication that your team has maintained throughout our partnership have been instrumental in overcoming challenges and achieving mutual goals. Your commitment to excellence aligns seamlessly with our values, and we have found the experience of working with Eninrac Consulting Private Limited to be not only productive but also enjoyable.

I would like to specifically commend **Mr. Ravi Shekhar and Ms. Nitika Sharma** for their exemplary efforts and remarkable contributions. Their dedication and expertise have been crucial in delivering outstanding results. We value the partnership we have built and look forward to continuing to work together in the future.

Once again, thank you for Your outstanding performance, and we look forward to further collaboration.

With warm regards and sincere appreciation,

A handwritten signature in black ink, appearing to read "Alloysius", written over a light blue circular stamp.

**Dr Alloysius Joko Purwanto**  
Energy Economist

Economic Research Institute for ASEAN and East Asia (ERIA)

